

Township of Perry

Shiawassee County, Michigan

Financial Statements

March 31, 2020

With Independent Auditors' Report



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INDEPENDENT AUDITORS' REPORT

Township Board Township of Perry Perry, Michigan

We have audited the accompanying financial statements of the governmental activities, business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Township of Perry as of and for the year ended March 31, 2020, and the related notes to the financial statements, which collectively comprise the Township's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Township of Perry, Michigan as of March 31, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Township of Perry's basic financial statements. The combining and individual nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining general fund and individual nonmajor special revenue fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Clark, Schaefer, Hackett, & Co.

East Lansing, Michigan September 30, 2020 The following is a discussion and analysis of the Township of Perry's (Township) financial performance and position, providing an overview of the activities for the year ended March 31, 2020. This analysis should be read in conjunction with the Report of Independent Auditors and with the Township's financial statements, which follow this section. This discussion and analysis provides comparisons with the previous year.

Financial Highlights

Government-Wide

- Total net position was \$1,178,676 (excluding component unit).
- Governmental activities net position was \$1,136,496.
- Business-type activities net position was \$42,180.
- Component unit net position was \$305,971.

Fund Level

- At the close of the fiscal year, the Township's governmental funds reported a combined ending fund balance of \$806,256.
- The General Fund realized \$24,905 more in revenues than anticipated for the fiscal year. The General Fund expenditures were \$203,285 less than appropriated.
- Overall, the General Fund balance increased by \$50,715 to \$686,931.

Capital and Long-Term Debt Activities

- The primary government issued no new debt issues for the year.
- The primary government added voting equipment in the amount of \$6,135.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Township's annual financial report. The annual financial report of the Township consists of the following components: Report of Independent Auditors, Management's Discussion and Analysis, the Basic Financial Statements (government-wide financial statement, fund financial statements, and notes to the financial statements), Required Supplementary Information such as budget to actual comparisons for the General Fund and Major Special Revenue Funds, and Other Supplementary Information including Nonmajor Fund financial data.

Government-Wide Financial Statements

The government-wide financial statements are made up of the Statement of Net Position and the Statement of Activities, which report information about the Township as a whole, and about its activities. Their purpose is to illustrate if the Township, in its entirety, is better or worse off as a result of this fiscal year's activities. These statements, which include all nonfiduciary assets and liabilities, are reported on the accrual basis of accounting, similar to a private business. This means revenues are accounted for when they are earned and expenses are accounted for when incurred, regardless of when the actual cash is received or disbursed.

The Statement of Net Position presents all of the Township's assets and liabilities, recording the difference between the two as "net position." Over time, increases or decreases in net position measure whether the Township's financial position is improving or deteriorating.

The Statement of Activities presents information showing how the Township's net position changed during the fiscal year ended March 31, 2020. All changes in net position are reported based on the period for which the underlying events gave rise to the change that occurred, regardless of the timing of related cash flows. Therefore, revenue and expenses are reported in these statements for some items that will result in cash flows only in future financial periods, such as uncollected taxes and earned but unused compensated absences.

Both statements report the following activities:

- Governmental Activities Most of the Township's basic services are reported under this category. Taxes, charges for services, and intergovernmental revenue primarily fund these services. Most of the Township's general government departments, economic development, Township improvements, road improvements, recreation activities, and other Township-wide elected official operations are reported under these activities.
- **Business-Type Activities** These activities operate like private businesses. The Township charges fees to recover the cost of the services provided. The Sewer Maintenance Fund is an example of these activities.
- **Discretely Presented Component Unit** Discretely Presented Component Units are legally separate organizations for which the Board appoints a majority of the organization's policy board and there is a degree of financial accountability to the Township. One organization is included as a discretely presented component unit: The Downtown Development Authority.

As stated previously, the government-wide statements report on an accrual basis of accounting; however, the governmental funds report on a modified accrual basis. Under modified accrual accounting, revenues are recognized when they are measurable and available to pay obligations of the fiscal period; expenditures are recognized when they are due to be paid from available resources.

Due to the different basis of accounting between the fund statements described below and the government-wide statements, pages 12 and 13 present reconciliations between the two statement types. The following summarizes the impact of transitioning from modified accrual to full accounting:

- Capital assets used in governmental activities (depreciable assets) are not reported on the fund financial statements of the governmental fund. Capital assets and depreciation expense are reported on the government-wide statements.
- Capital outlay spending results in capital assets on the government-wide statements but is reported as expenditures on the fund financial statements of the governmental funds.

Fund Financial Statements

The fund financial statements, which begin on page 12, provide information on the Township's major funds and aggregated nonmajor funds. A fund is a fiscal and accounting entity with a self-balancing set of accounts that the Township uses to keep track of specific sources of funding and spending for a particular purpose. Traditional users of governmental financial statements will find the fund financial statements presentation more familiar.

The basic financial statements report major funds as defined by the GASB in separate columns. Statement 34 defines a "major fund" as the General Fund, and any governmental or enterprise fund which has either total assets, total liabilities, total revenues, or total expenditure/expenses that equal at least 10% of those categories for either the governmental funds or the enterprise funds and where the individual fund total also exceeds 5% of those categories for governmental and enterprise funds combined. The major funds for the Township of Perry include the General Fund, and the Special Assessment Fund.

All other funds are classified as nonmajor funds and are reported in aggregate by the applicable fund type. The Township includes detailed information on its nonmajor funds in the Other Supplementary Information section of this report.

The Township's funds are divided into two categories – governmental and proprietary – and use different accounting approaches:

- Governmental Funds Most of the Township's basic services are reported in the governmental funds. The focus of these funds is how cash and other financial assets that can be readily converted to cash flow in and out during the course of the fiscal year, and how the balances left at year end are available for spending on future services. Consequently, the governmental fund financial statements provide a detailed short-term view that helps determine whether there are more or fewer financial resources that may be expended in the near future to finance the Township's programs. Governmental fund includes the General Fund, as well as Special Revenue Funds (use of fund balance is committed).
- Proprietary Funds Services for which the Township charges customers (whether outside the Township structure or a Township department) a fee is generally reported in proprietary funds. Proprietary funds use the same accrual basis of accounting used in the government-wide statements and by private businesses. The Township has one type of proprietary fund. Enterprise funds report activities that provide supplies and/or services to the general public. Examples of these funds are the Sewer Maintenance Funds.

Notes to the Financial Statements

The Notes to the Financial Statements provide additional information that is essential to obtain a full understanding of the detail provided in the government-wide and fund financial statements. The notes can be found beginning on page 20 of this report.

Required Supplementary Information

Following the Basic Financial Statements is additional Required Supplementary Information (RSI), which further explains and supports the information in the financial statements. RSI includes budgetary comparison schedules for the General Fund and the Major Special Revenue Funds.

Other Supplementary Information

Other Supplementary Information includes additional financial information related to the combining general fund statements and the Nonmajor Governmental Funds.

Financial Analysis of the Township as a Whole

As previously stated, the Township's combined net position of the primary government was \$1,178,676 at the end of this year's operations. The net position of the governmental activities was \$1,136,496, and the business-type activities were \$42,180.

Summary of Net Position
The following summarizes the net assets as of March 31, 2020 compared to March 31, 2019:

	_	Governmental Activities March 31,			Business-Type Activities March 31,				Total March 31,			
		2020		2019		2020		2019		2020		2019
Assets Current and other assets Capital assets	\$	815,221 330,240	\$_	752,717 333,244	\$	42,180 	\$	44,486 	\$_	857,401 330,240	\$	797,203 333,244
Total assets	_	<u>1,145,461</u>	_	1,085,961		42,180	_	44,486	=	1,187,641	=	1,130,447
Liabilities Current	_	8,96 <u>5</u>		5,443		<u>-</u>		-	_	8, <u>965</u>	_	5,443
Net position Investment in capital assets, net Restricted Unrestricted	_	330,240 73,864 732,392	_	333,244 73,864 673,410		- - 42,180		- - 44,486	_	330,240 73,864 774,572	_	333,244 73,864 717,896
Total net position	_	1,136,496	_	1,080,518		42,180		44,486	_	1,178,676	_	1,125,004
Total liabilities and net position	\$	1,145,461	\$_	1,085,961	\$	42,180	\$	44,486	\$_	1,187,641	\$_	1,130,447

Changes in Net Position

The following shows changes in the Township's net assets for the year ended March 31, 2019 compared to March 31, 2018:

	 Governmental Activities			_	Business-Type Activities				Total			
	March 31,			-	March 31,				March 31,			
	2020		2019		2020		2019		2020		2019	
Revenues												
Program revenues:												
Charges for services	\$ 17,001	\$	27,204	\$	4,320	\$	9,510	\$	21,321	\$	36,714	
Operating grants and contributions	-		4,874		-		-		-		4,874	
General revenues:												
Property taxes	105,739		104,033		-		-		105,739		104,033	
Special assessments	75,523		72,830		-		-		75,523		72,830	
State revenue sharing	304,675		289,634		-		-		304,675		289,634	
Rentals and investment earnings	21,585		11,411		58		59		21,643		11,470	
Miscellaneous	 20,318	_	<u> 18,079</u>	-	<u> </u>			_	20,318	_	<u> 18,079</u>	
Total revenues	 544,841	_	528,065	-	4,378		9,569	_	549,219	_	537,634	
Expenses												
General government	241,963		245,406		-		-		241,963		245,406	
Public works	166,657		199,723		-		-		166,657		199,723	
Community and economic development	875		2,935		-		-		875		2,935	
Health and welfare	79,368		79,225		-		-		79,368		79,225	
Sewer	 	_	<u>-</u>	-	6,684		4,241	_	6,684	_	4,241	
Total expenses	 488,863		527,289	-	6,684		4,241	_	495,547	_	531,530	
Change in net position	\$ 55,978	\$_	776	\$(_	2,306)	\$	5,328	\$_	53,672	\$_	6,104	

Governmental Activities

The result of fiscal year ended March 31, 2020, governmental activities was an increase of \$55,978 in net position to \$1,136,496. Of the total governmental activities net position \$330,240 is invested in capital assets, net. The restricted fund balance was \$73,864. The balance of \$732,392 is listed as unrestricted, having no legal commitment.

Revenues

The three largest revenue categories were state-shared revenue at 55.9%, property taxes and special assessments at 33.3%, and rentals and investment income at 4.0%. The largest was state funding through the state revenue sharing program. The second largest, property taxes and special assessments, allowed the Township to levy one property tax millage and one special assessment for the year ended March 31, 2020. The millage being for general government operations at .9805 mills, which is not assigned to any particular activity; and the special assessment for ambulance service at \$35 per household, as well as other special assessments for private road maintenance and street lights. The third largest, rentals and investment income included rental of the township hall and interest income or gain on holding of assets.

Expenses

General government is the largest activity, expending approximately 49.5% of the governmental activities total on items such as financial administration, cemetery, hall, and grounds. Public works is the second largest activity, expending approximately 34.1% of the governmental activities total and includes road and drain maintenance and improvement activities. Health and welfare is the third largest activity, expending approximately 16.2% of the governmental activities total in ambulance service.

Business-Type Activities

During the fiscal year ended March 31, 2020, net position in business-type activities decreased by \$2,306. Of the business-type activities net position, \$42,180 is listed as unrestricted, having no legal commitment.

Financial Analysis of the Township's Major and Nonmajor Funds

As the Township completed its fiscal year ended March 31, 2020, its governmental funds reported combined fund balances of \$806,256. This is a net increase of \$58,982. The net changes are summarized in the following chart:

		General Fund	Special sessment Fund	Nonmajor Governmental Fund		
Fund balance 3/31/20 Fund balances 3/31/19	\$ _	686,931 636,216	\$ 46,705 46,305	\$	72,620 64,753	
Net change	\$	50,715	\$ 400	\$	7,867	

General Fund

The General Fund is the chief operating fund of the Township. Unless otherwise required by statute, contractual agreement, or Board policy, all Township revenues and expenditures are recorded in the General Fund. As of March 31, 2020, the General Fund reported an unassigned fund balance of \$288,015. This amount is an increase of \$40,593 from the unassigned fund balance of \$247,422 reported as of March 31, 2019. The original budget called for a \$109,850 decrease in fund balance.

General Fund Budgetary Highlights

The Township's budget is a dynamic document. Although adopted prior to April 1 each year, the budget is routinely amended during the course of the year to reflect changing operational demands.

Actual General Fund revenue totaled \$461,005, \$24,905 more than the final amended budget.

Actual Township expenditures and other financing uses for the year ended March 31, 2020 were \$203,285 under budget. General Fund actual expenditures and other financing uses came in at \$410,290, and the final budgeted amount was \$613,575.

Special Assessment Fund

As of March 31, 2020, the Special Assessment Fund reported a fund balance of \$46,705, an increase of \$400 from the prior year. Actual revenues and other financing sources were up compared to budget as they had a higher amount assessed during the year. The fund expended \$33,791, less than was budgeted.

Capital Assets and Debt Administration

Capital Assets – As of the end of the fiscal year, the Township's primary government had invested \$330,240, net of accumulated depreciation, in a broad range of capital assets (see table below). Accumulated depreciation was \$415,047 for the primary government. Depreciation charges for the fiscal year totaled \$9,139 for the primary government. Additional information related to capital assets is detailed in Note 4 of the Financial Statements. Net book value of capital assets as of March 31, 2020 was as follows:

	Governmental <u>Activities</u>					
Land	\$	210,388				
Buildings, net		91,310				
Cemetery equipment, net		1,848				
Furniture and fixtures, net		18,698				
Infrastructure, net	_	7,996				
Capital assets, net	\$	330,240				

Long-Term Debt – As of March 31, 2020, the Township had no debt outstanding for the primary government.

Township of Perry Government Economic Outlook

Revenue sharing is the most significant budgetary concern currently. The State of Michigan determines the annual revenue sharing, which is outside the Township's control.

Other factors that the township is aware of:

- Property tax revenue does seem to be keeping pace with inflation.
- Utility costs are rising faster than the rate of inflation.

The Township's goal is to continually look for the most efficient and effective methods to maintain and enhance the services that are provided to the public. The Township has a conservative and financially prudent budget for the fiscal year 2020 that also promotes and funds numerous project objectives.

The Township has deliberately made conservative estimates concerning state revenue sharing for the fiscal year 2020 due to the budget constraints at the State level. It has also estimated investment earnings conservatively anticipating a decrease in interest rates.

Contacting the Township's Management

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the Township's finances and demonstrate the Township's accountability for the money it receives. If you have questions about this report or need additional information, we encourage you to contact a Township official at the Township Hall at (517) 625-4597.

		Governmental _Activities_	Business Activities	Total	Component Unit
Assets					
Cash	\$	452,943	40,651	493,594	201,812
Investments	•	302,016	,	302,016	
Receivables		,		,	
Accounts		-	1,020	1,020	-
Taxes		8,474	509	8,983	-
State		51,788		51,788	
		815,221	42,180	857,401	201,812
Non-Current Assets					
Capital assets:					
Not being Depreciated		210,388	-	210,388	-
Being Depreciated, Net		119,852		119,852	104,159
Total Non-Current Assets		330,240		330,240	104,159
		1,145,461	42,180	1,187,641	305,971
Liabilities and Fund Balance					
Liabilities					
Accounts payable		7,765	_	7,765	_
Hall deposit liability		1,200	_	1,200	-
'					
		8,965	_	8,965	-
					
Net position					
Investment in					
capital assets, net		330,240	-	330,240	104,159
Restricted		73,864	-	73,864	-
Unrestricted		732,392	42,180	774,572	201,812
	\$	1,136,496	42,180	1,178,676	305,971

Net (Expense) Revenue and Changes in Net Position

Program Revenues Primary Government	
Charges Operating For Grants and Governmental Business-type	Component Total Unit
Functions/programs	
Primary government	
Governmental activities Construction of 244.063 47.004 (234.063) (234.063) (234.063)	224.062)
General government \$ 241,963 17,001 - \$ (224,962) - (22 Public works 166,657 (166,657) - (16	224,962) - 166,657) -
Community and economic development 875 (875) -	(875) -
Health and welfare 79,368 - (79,368) - (79,368)	(79,368) -
Total governmental activities 488,863 17,001 - (471,862) - (47	471,862) -
Business-type activities Sewer fund 6,684 4,320 (2,364) ((0.264)
Sewer fund 6,684 4,320 (2,364)	(2,364)
Total primary government 495,547 21,321 - (471,862) (2,364) (47	474,226) -
Component unit	
Downtown development authority \$1,687	(11,687)
General Revenues	405 700 07 404
	105,739 37,464 304,675 -
	14,933 217
•	6,710
***************************************	75,523 -
	20,318 -
Total general revenues 527,840 58 52	527,898 37,681
Change in Net position 55,978 (2,306) 5	53,672 25,994
Net position, April 1 1,080,518 44,486 1,12	125,004 279,977
Net position, April 1 1,080,518 44,486 1,12	125,004 279,977
Net position, March 31 \$ 1,136,496 42,180 1,17	178,676 305,971

		General Fund	Special Assessment Fund	Other Governmental Funds		Total Governmental Funds
Assets						
Cash	\$	402,021	44,990	5,932		452,943
Investments		235,328		66,688		302,016
Receivables						
Taxes State		5,714 <u>51,788</u>	2,760			8,474 51 788
State	•	31,700		-		<u>51,788</u>
	:	694,851	<u>47,750</u>	72,620		815,221
Liabilities and Fund Baland Liabilities	е					
Accounts payable		6,720	1,045	_		7,765
Hall deposit liability		1,200	-	- -		1,200
rian deposit natimity	•	1,200				
		7,920	1,045	-		8,965
Fund Balance						
Restricted		73,864	-	-		73,864
Committed		261,467	46,705	72,620		380,792
Assigned		63,585	-	-		63,585
Unassigned		288,015				288,015
	-	686,931	46,705	72,620		806,256
	\$	694,851	47,750	72,620	\$	815,221
Total fund balance - gover	nment	tal funds			\$	806,256
Amounts reported for gove in the statement of net			cause:			
Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of the assets is \$745,287						
and the accumu	lated o	depreciation is \$41	15,047			330,240
Total net position	n of go	overnmental activi	ities		\$	1,136,496

		General	Special Assessment	Other Governmental Funds	Total Governmental Funds	
Revenues						
Taxes and penalties	\$	105,739	-	-	105,739	
Special assessments		-	75,523	-	75,523	
State-shared revenue		304,675	-	-	304,675	
Charges for services		16,251	-	750	17,001	
Interest income		7,732	26	5	7,763	
Hall rental		6,710	-	-	6,710	
Unrealized gain on investments		-	-	7,112	7,112	
Other revenues		19,898	420		20,318	
		461,005	75,969	7,867	544,841	
Expenditures						
General government		240,645	-	-	240,645	
Public works		150,830	15,373	-	166,203	
Health and welfare Economic development		17,940 <u>875</u>	60,196	<u> </u>	78,136 875	
		410,290	75,569		485,859	
Excess (deficiency) of revenue						
over expenditures		50,715	400	7,867	58,982	
Fund balance, April 1		636,216	46,305	64,753	747,274	
Fund balance, March 31	\$_	686,931	46,705	72,620	806,256	
Net changes in fund balance - total governmental funds \$ 58,9						

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets are depreciated over their estimated useful lives.

Expenditures for capital assets Less: current year depreciation	6,135 (9,139)
Change in net position of governmental activities	\$ 55,978

Assets

Current assets: Cash Receivables	\$	40,651
Accounts Taxes	<u>-</u>	1,020 509
Net Position	-	42,180
Net Position Unrestricted	\$_	42,180

Operating revenue	
Charges for services	\$ 4,320
Operating expense	
Public works	6,684
Operating income (loss)	(2,364)
Nonoperating revenue (loss)	
Interest income	58
Change in net positon	(2,306)
Net Position, April 1	44,486
Net Position, March 31	\$ 42,180

Cash flows from operating activities Receipts from customers Payments to suppliers Net cash used in operating activities	\$ 3,765 (6,684) (2,919)
Cash flows from investing activities Investment income - Interest	58
Net decrease in cash	(2,861)
Cash, April 1	43,512
Cash, March 31	\$ 40,651
Reconciliation of operating loss to net cash from operating activities Operating loss Changes in assets	\$ (2,364)
Receivables	(555)
Net cash used in operating activities	\$ (2,919)

Township of Perry Balance Sheet – Fiduciary Funds March 31, 2020

Assets

Cash \$ <u>14,388</u>

Liabilities

Due to other governments \$ 14,388

Township of Perry Statement of Net Position – Component Unit – Downtown Development Authority March 31, 2020

Assets

Current assets Cash and cash equivalents	\$ 201,812
Non current assets Capital assets being depreciated, net	104,159
	305,971
Net position Investment in capital assets, net Unrestricted	104,159 201,812
	\$ 305,971

		Program	Program revenues	
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Net (Expense) Revenue and Changes in Net Assets
Downtown Development Authority	\$11,687			(11,687)
General Revenues Property taxes Interest				37,464 <u>217</u>
Total general revenues				37,681
Change in net position				25,994
Net position, April 1				279,977
Net position, March 31			:	\$305,971

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Township of Perry (the "Township") operates under an elected Township Board, which consists of five members. The Township provides services to its more than 4,000 residents in many areas including public safety, fire protection, planning, and general and administrative services.

The accounting policies of the Township of Perry conform to U.S. generally accepted accounting principles as applicable to governments. The following is a summary of the more significant policies.

Reporting Entity

The Township has considered all potential component units in evaluating how to define the Township for financial reporting purposes. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in Statement No. 14 of the Governmental Accounting Standards Board (GASB), *The Financial Reporting Entity*. The basic criteria include the appointment of a voting majority of the governing board of the unit, legal separation of the Township and the component unit, fiscal independence of the unit, whether exclusion of the unit would make the Township's financial statements misleading, and whether there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the Township.

The financial entity of the Township of Perry includes all funds and account groups of the Township.

Discretely Presented Component Unit

The Downtown Development Authority, which was established pursuant to the provisions of Michigan Law (MCL 397.210), is governed by nine board members. Board members are appointed by the Township Board. The Downtown Development Authority is fiscally dependent upon the Township because the Board approves its budget, levies taxes, and must approve any debt issuance.

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e. the statement of net position and the statement of changes in net position) report information on all of the nonfiduciary activities of the primary government of the Township of Perry. For the most part, the effect of interfund activities has been removed from these statements. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on fees and charges for services. The primary government of the Township of Perry in reported separately from certain legally separate component units for which the Township of Perry the primary government, is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. In the individual fund statements and schedules, the proprietary funds and fiduciary fund financial statements are also reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are reported when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. The length of time used for "available" for purposes of revenue recognition in the governmental fund financial statements is 60 days. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures and compensated absences, and claims and judgments are recorded only when payment is due.

Property taxes, franchise fees, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Township of Perry.

The Township reports deferred inflows on its governmental funds balance sheet. Deferred inflows arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Resources are considered available if they are collected during the current fiscal year or soon enough thereafter to be used in payment of current year liabilities - defined as expected to be received within sixty (60) days of year end.

The Township of Perry reports the following major governmental funds:

- The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those to be accounted for in another fund.
- Special Assessment Fund is used to account for monies received and disbursed for maintenance of the street lights, Thornapple Road maintenance, and ambulance services.

The Township of Perry reports the following nonmajor governmental funds:

• The Cemetery Fund is used to account for monies received and disbursed for the maintenance of the Township's cemetery.

The Township of Perry reports the following major proprietary funds:

The Sewer Fund accounts for sewer services to the residents of the Township. All activities
necessary to provide such services are accounted for in this fund, including but not limited to
administration and operations.

The proprietary fund is accounted for using the accrual basis of accounting. The revenues are recognized as they are earned, and expenses are recorded as incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from provided services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expense for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Additionally, the Township of Perry reports the following fund types:

• The Agency Fund is used to receive the Township's current tax and to distribute such monies to the local school districts, State, County, and Township Funds.

Cash and Investments

The Township's cash is considered to be cash on hand, demand deposits, and non-negotiable certificates of deposit with an original maturity of three months or less. All investments are stated at fair market value.

Receivables

Receivables have been recognized for all significant amounts due the Township for charges for services, special assessments, and other various receivables. No allowances have been made for uncollectible amounts, because if they remain unpaid, most delinquent receivables can be added to the tax roll and become a lien against the property.

Due from Other Governmental Units

Due from other governmental units consists of amounts due from the State of Michigan for various payments.

Capital Assets

Capital assets, which include property, plant, equipment is reported in the applicable governmental column in the government-wide financial statements. Capital assets are not recorded in the governmental funds. Instead, capital assets are reflected as expenditures in the governmental funds. Capital assets are defined by the Township of Perry as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year.

All capital assets are valued at historical cost or estimated historical cost if actual cost is not available. Donated capital assets are recorded at estimated fair market value on the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend assets lives are not capitalized.

Depreciation of all exhaustible capital assets used is charged as an expense against their operations in government-wide statements and all proprietary financial statements. Accumulated depreciation is reported on the government-wide and proprietary statement of net position. The straight-line deprecation method is applied over the estimated useful life of capital assets. Estimated useful lives for capital assets are displayed in the table below:

Asset Class	Depreciable Life
Land	n/a
Buildings	40 years
Cemetery equipment	7-15 years
Office equipment	7 years
Furniture and fixtures	5-7 years
Infrastructure	5-30 years

Long-Term Liabilities

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities and business-type activities or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using straight line amortization. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources. Bond discounts are reported as other financing uses. Issuances costs, whether or not withheld from the actual debt received, are reported as debt service.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position/fund balance that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position and balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position/fund balance that applies to a future period and so will not be recognized as an inflow of resources (revenue) until then.

At the end of the current fiscal year, there was no deferred inflows or outflows.

Fund Balance

The Township has implemented GASB issued Statement No. 54, Fund Balance Reporting and Governmental Fund-type Definitions. The objective of this statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund-type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed on the use of the resources reported in governmental funds. Under this standard, the fund balance classifications of reserved, designated, and unreserved/undesignated were replaced with five new classifications – non-spendable, restricted, committed, assigned and unassigned.

The following classifications describe the relative strength of the spending constraints:

- Non-spendable fund balance (such as inventory, prepaid expenditures or long-term receivables)

 Amounts that are not in spendable form or are legally or contractually required to be maintained intact.
- 2. Restricted fund balance Amounts constrained to specific purposes by their providers (such as taxpayers, grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.
- 3. Committed fund balance Amounts constrained to specific purposes by the Township itself, using its highest level of decision-making authority (Board Township). To be reported as committed, amounts cannot be used for any other purpose unless the Township takes the same highest-level action to remove or change the constraint.
- 4. Assigned fund balance Amounts the Township intends to use for a specific purpose. Intent can be expressed by the Board of Trustees or by an official or body to which the Board of Trustees delegates the authority.

5. Unassigned fund balance – Amounts that do not fall into any other category above. This is the residual classification for amounts in the General Fund and represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes in the General Fund. In other governmental funds, only negative unassigned amounts are reported, if any, and represent expenditures incurred for specific purposes exceeding the amounts previously restricted, committed, or assigned to those purposes.

The Township would typically use restricted fund balance first, followed by committed resources and then assigned resources as appropriate opportunities arise, but reserves the right to selectively spend unassigned resources first to defer the use of those classified funds.

Net Position

In the government-wide financial statements, net position is divided into three components.

- Invested in Capital Assets, Net of Related Debt This category consists of the historical cost
 of capital assets less accumulated depreciation and less any debt that remains outstanding
 that was used to finance those assets.
- Restricted Net Assets Net assets are considered restricted if their use is constrained to a
 particular purpose. Restrictions are imposed by external organization such as federal or state
 laws.
- Unrestricted All other net assets are reported in this category.

Budgets and Budgetary Accounting

Michigan Public Act 621 of 1978, Section 18(1), as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated in budget resolutions of the governing body.

In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis. The approved budgets of the Township for those budgetary funds are adopted at the activity level, as shown in the combining and individual fund financial statements.

During the fiscal year, the Township did incur expenditures in budgetary funds which were in excess of the amount appropriated.

The Township's appropriation resolution is generally passed during the March preceding the year in which the planned expenditures relate. Subsequent amendments are made to avoid unfavorable variances from the original budget. Related resolutions state the purpose and amount of the budget changes. The Township Supervisor has the responsibility to enforce the budget. Unused appropriations do not carry forward to the next fiscal year.

Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Statement of Cash Flows

In the statement of cash flows, all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased are defined as cash equivalents.

Comparative Data

Comparative data for the prior year has not been presented in each of the statements since their inclusion would make the statements unduly complex and difficult to read.

2. PROPERTY TAXES

The 2019 property tax revenue includes property taxes levied principally on December 1, 2019, and substantially collected in February, 2020. The total 2020 levy for the Township was \$88,840 for general operating purposes.

The Township is authorized by Municipal Finance Law of the State to levy taxes up to \$1.00 per \$1,000 of assessed valuation for general governmental operating purposes.

Although the local governmental unit's 2019 ad valorem tax is levied and collectible of December 1, 2019, it is the local governmental unit's policy to recognize revenue from the current tax levy in the subsequent year or the current year when the proceeds of this levy are budgeted and made "available" for the financing of operations. "Available" means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period (60 days).

The 2019 taxable valuation of the local governmental unit totaled an estimated \$101,523,098, on which Ad valorem taxes levied consisted of .9944 mills for local governmental operating purposes. These amounts are recognized in the respective General Fund financial statements as property tax revenue.

Pertinent tax dates are as follows:

 Lien date
 12/01/19

 Levy date
 12/01/19

 Due date without penalty
 02/14/19

 Collection date
 07/01/19 – 02/28/20

3. CASH AND INVESTMENTS

Act 196, P. A. 1997, authorizes the Township to deposit and invest in the following:

- 1. Bonds, securities and other obligations of the United States or an agency or instrumentality of the United States.
- 2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of state or federally chartered savings and loan association, savings bank or credit union whose deposits are insured by an agency of the United States government and which maintains a principal office or branch office located in this State, under the laws of the State or the United States, but only if the bank, savings and loan association, savings bank, or credit union is eligible to be depository of surplus funds belonging to the State under section 5 or 6 of Act 105, P.A. 1855, as amended (MCL 21.145 and 21.146).
- 3. Commercial paper rated at the time of purchase within the three (3) highest classifications established by not less than two (2) standard rating services and which matures not more than 270 days after the date of purchase.
- 4. The United States government or federal agency obligation repurchase agreements.

- 5. Bankers acceptances of United States banks.
- 6. Mutual fund composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

		Book Balance	Bank Balance	FDIC/SIPC Insured
Cash deposits Investments		\$ 709,794 302,016	\$ 828,961 <u>302,016</u>	\$ 250,005 302,016
		\$ <u>1,011,810</u>	\$ <u>1,130,977</u>	\$ <u>552,021</u>
Financial statement presen	ntation:			
	Cash and Cash Equivalents	Investments (Certificates of Deposit)	Investments (Marketable Securities)	Total
Governmental funds Proprietary funds Fiduciary funds Component units	\$ 452,943 40,651 14,388 	\$ 235,328 - - - -	\$ 66,688 - - -	\$ 754,959 40,651 14,388
	\$ <u>709,794</u>	\$ <u>235,328</u>	\$ <u>66,688</u>	\$ <u>1,011,810</u>

Deposits

There is a custodial credit risk as it relates to deposits. In the case of deposits, this is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. As of March 31, 2020, the carrying amount of the Township's deposits were \$997,422 and the bank balance was \$1,008,657, of which \$552,021 was covered by federal depository insurance or Securities Investor Protection Corp. The remaining balance of \$456,636 was uninsured and uncollateralized.

Due to significantly higher cash flow at certain periods during the year, the amount the Township held as cash and cash equivalents increased significantly. As a result, the amount of uninsured and uncollateralized cash and cash equivalents were substantially higher at these peak periods than at year-end.

Investments

As of March 31, 2020, the carrying amounts and market values for the investments were as follows:

		Weighted		
Investment Type	Carrying Amount	Average Maturity	Rating	Percentage
Insured or registered for whi	ch the securities are he	eld by the Township'	s agent in the Townsh	nip's name:
U.S. Treasury Bonds	\$ 66,688	8 years	Not Rated	100%

Fair Value Measurements

The Township is required to disclose amounts within a framework established for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described as follows:

- Level 1: Quoted prices in active markets for identical securities.
- Level 2: Prices determined using other significant observable inputs. Observable inputs are inputs that other market participants may use in pricing a security. These may include prices for similar securities, interest rates, prepayments speeds, credit risk and others.
- Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant, unobservable inputs may be used. Unobservable inputs reflect the Township's own assumptions about the factors market participants would use in pricing an investment and would be based on the best information available.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The Township has the following recurring fair value measurements as of March 31, 2020:

Assets and liabilities measured at fair value on a recurring basis

Fair Val	ue Measurement Using]	
Balance March March 31, 2020	Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
\$ <u>66,688</u>	\$ <u>66,688</u>	\$	\$

Interest Rate Risk

The Township has a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The Township made no investments that have interest rate risk during the current fiscal year.

Credit Risk

Statutes limit investments as stated above. The Township's investment policy limits its investment choices beyond the statute. The Township's investment policy limits investments to the top two ratings issued by nationally recognized statistical rating organizations. The authority to make investment decisions has been granted to the Treasurer.

Concentration of Credit Risk

State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments above. The Township's investment policy does not have specific limits in excess of state law on concentration of credit risk.

Custodial Credit Risk

Custodial credit risk for deposits is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The government does not have a deposit policy for custodial credit risk.

4. CAPITAL ASSETS

A summary of changes in governmental capital assets are as follows:

		lance, pril 1	Addi	tions	Deletions	;		Balance, March 31
Capital assets not being depreciated Land	\$	210,388	\$		\$		Φ.	210,388
Land	Ψ	210,300	Ψ	_	Ψ		Ψ	210,300
Capital assets being depreciated								
Buildings and improvements		335,905		_		_		335,905
Cemetery equipment		42,509		_		-		42,509
Furniture and fixtures		136,710		6,135		-		142,845
Public infrastructure		13,640		<u> </u>		<u> </u>		13,640
Total capital assets								
being depreciated	_	528,764		<u>6,135</u>				534,899
Less: accumulated depreciation		000 004		4 740				044.504
Buildings and improvements		239,881		4,713		-		244,594
Cemetery equipment		39,429		1,232		-		40,661
Furniture and fixtures		121,407		2,740		-		124,147
Public infrastructure		<u>5,191</u>		<u>454</u>		<u> </u>		<u>5,645</u>
Total accumulated								
		40E 000		0.420				445.047
depreciation	_	405,908		9,139			_	415,047
Total capital assets being								
depreciated - net	_	122,856	(3,004)			_	119,852
Net capital assets	\$	333,244	\$(3,004)	\$_		\$_	330,240
•		· -		,				,

Depreciation expense for the governmental activities was charged to the following functions and activities of the primary government:

Governmental Activity	Amount
General government Public works Health and welfare	\$ 7,453 454
Total	\$ <u>9,139</u>

A summary of changes in component unit assets are as follows:

	Balance, April 1	Additions	Deletions	Balance, March 31
Capital assets being depreciated Street lights	\$ <u>59,731</u>	\$ <u>53,273</u>	\$ <u> </u>	\$ <u>113,004</u>
Less: accumulated depre Street lights	ciation 5,505	3,340		8,845
Net capital assets	\$ <u>54,226</u>	\$ <u>49,933</u>	\$	\$ <u>104,159</u>

5. DETAILS OF FUND BALANCE CATEGORIES AND CLASSIFICATIONS

	Other					ther		
		General		Special	_	nmental		T. (.)
		Fund	Ass	sessment	۲	und		Total
Fund balances								
Restricted for								
Roads	\$	73,864	\$	-	\$	-	\$	73,864
Committed for								
Roads		41,050		-		-		41,050
Improvement		113,075		-		-		113,075
Land and Building		107,342		-		-		107,342
Special Assessments		-		46,705		-		46,705
Cemetery		-		-		72,620		72,620
Assigned								
Investment		63,585		-		-		63,585
Unassigned		288,015		<u>-</u>		<u>-</u>	_	288,015
Total fund								
balances	\$	686,931	\$	46,705	\$	72,620	\$	806,256

6. RISK MANAGEMENT

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. It is the policy of the Township to purchase commercial insurance for most risks of loss to which it is exposed.

7. DEFINED CONTRIBUTION PENSION PLAN

Plan Description

The Township started a defined contribution pension plan on July 1, 1991 for all officials and employees that earn greater than \$600 and are not temporary employees, such as, but not limited to, election workers. The plan is administered by the Township through Municipal Retirement System (MRS), an agent multiple-employer defined contribution pension plan that covers all employees of the Township, unless specifically exempted, with more than one year of service. MRS is authorized and operated under State law, Act 135 of the Public Acts of 1945 as amended. The system provides retirement, disability and death benefits to plan members and their beneficiaries. The current plan is a defined contribution plan requiring contribution by the Township of 15% of each employee's base salary.

Annual Pension Cost

For the year ended March 31, 2020, the Township's pension contribution of \$14,564 for the plan was equal to the Township's required contribution.

8. EXCESS OF EXPENDITURES OVER APPROPRIATIONS IN BUDGETARY FUNDS

P.A. 621 of 1978, section 18(1), as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated.

In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis. The approved budgets of the Township for these budgetary funds were adopted to the activity level.

During the year ended March 31, 2020, the Township did not incur expenditures in certain budgetary funds that were in excess of the amounts appropriated.

9. UPCOMING ACCOUNTING PRONOUNCEMENTS

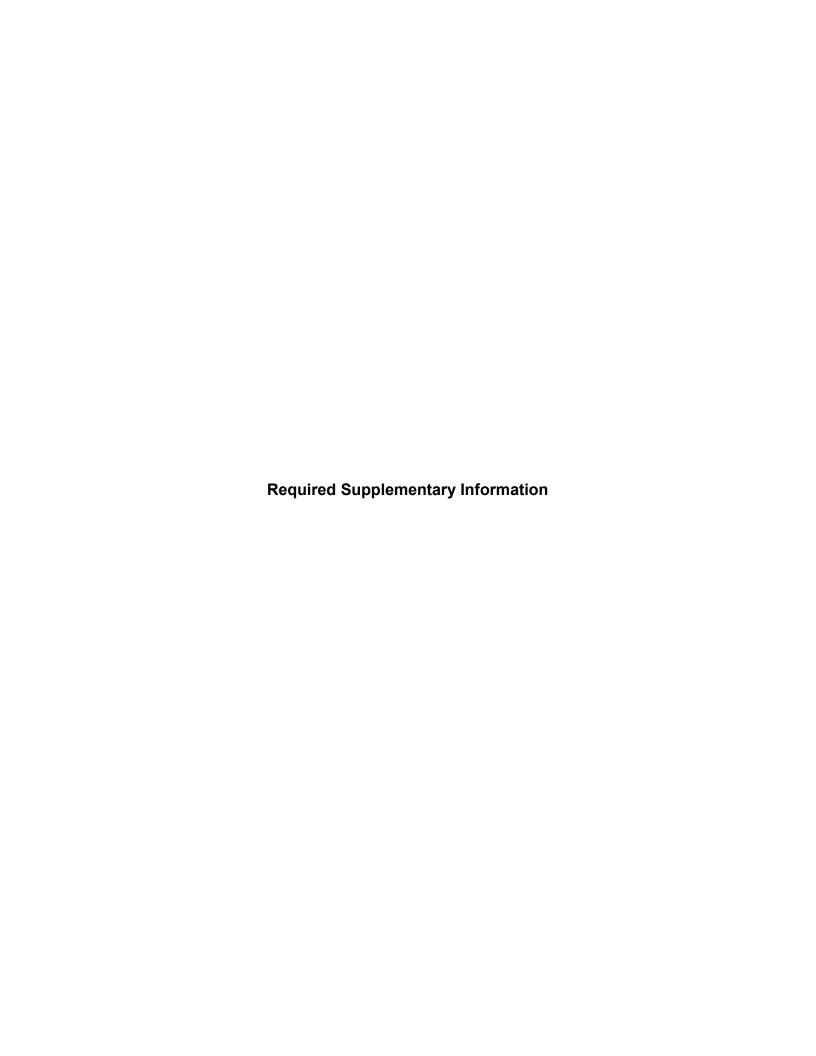
GASB Statement No. 84, Fiduciary Activities, was issued which will enhance consistency and comparability by (1) establishing specific criteria for identifying activities that should be reported as fiduciary activities and (2) clarifying whether and how business-type activities should report their fiduciary activities. We do not expect this standard to have any significant effect on the Township.

GASB Statement No. 87, Leases, was issued which will establish a single model for reporting all leases (including those previously classified as operating and capital). Lessees will now report offsetting intangible assets and lease liabilities equal to the present value of future lease payments. Lessors will report offsetting lease receivable and deferred inflows of resources. We do not expect this standard to have any significant effect on the Township.

10. SUBSEQUENT EVENTS

Subsequent to March 31, 2020 there has been an outbreak of a novel strain of coronavirus (COVID-19). The extent of the impact of COVID-19 on the Township's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak. The extent to which COVID-19 may impact the financial condition or results of operations is uncertain at this time.

Subsequent to March 31, 2020, several properties were sold totaling \$200,500. The net proceeds are earmarked for utility expansion.



	Rudget	Amounts		Variance
-	Original	Final	Actual	Favorable (Unfavorable)
Revenues	Original	<u> </u>	Actual	(Offiavorable)
Taxes and penalties \$	99,000	99,000	105,739	6,739
•	285,000	285,000	304,675	19,675
State-shared revenue				
Charges for services	20,950	24,450	16,251	(8,199)
Metro Act	3,500	3,500	4,119	619
Trailer tax	1,600	1,600	1,696	96
Franchise fees	4,250	4,250	5,243	993
Other revenues	3,950	3,950	8,840	4,890
Interest	2,850	2,850	7,732	4,882
Hall rental	<u>11,500</u>	<u>11,500</u>	6,710	(4,790)
	432,600	436,100	461,005	24,905
Expenditures	0.400	0.400	0.400	0.000
Township board	6,100	6,100	3,408	2,692
Supervisor	20,400	20,400	19,607	793
Elections	16,200	16,200	11,629	4,571
Tax preparation	9,500	13,000	11,338	1,662
Assessor	21,600	28,350	25,634	2,716
Professional fees	10,800	10,800	5,424	5,376
Clerk	32,300	32,300	29,138	3,162
Board of review	1,500	1,500	1,304	196
Treasurer	32,300	32,300	27,574	4,726
Building and grounds	38,250	38,250	22,136	16,114
Cemetery	52,600	52,600	35,928	16,672
General government	142,950	141,675	47,525	94,150
Emergency services	20,000	20,000	17,940	2,060
Planning Commission	3,600	3,600	875	2,725
Drains at large	15,000	15,000	4,482	10,518
Roads	181,500	<u> 181,500</u>	146,348	35,152
	604,600	613,575	410,290	203,285
Excess (deficiency) of				
revenue over expenditures	(172,000)	(177,475)	50,715	228,190
,				
Fund balance, April 1	636,216	636,216	636,216	
Fund balance, March 31 \$	464,216	\$458,741	\$686,931	\$228,190

	Budgete	d Amounts		Variance Favorable
	Original	Final	Actual	(Unfavorable)
Reveues:				<u>(*******</u>)
Special assessments \$	70,800	70,800	75,523	4,723
Interest	10	10	26	16
Other revenue	550	550	420	(130)
	71,360	71,360	75,969	4,609
Expenditures				
Thornapple Drive	8,500	8,500	3,821	4,679
Clifford Fields lights	3,600	3,600	3,592	8
Bennett Drive lights	2,800	2,800	2,744	56
Rose Blvd lights	2,000	2,000	1,886	114
Lansing Road lights	5,000	5,000	2,905	2,095
Lights at large	675	675	425	250
Ambulance	62,000	62,000	60,196	1,804
Contingency	24,785	24,785	-	24,785
	109,360	109,360	75,569	33,791
Excess (deficiency) of				
revenues over expenditures	180,720	180,720	400	38,400
Fund balance, April 1	46,305	46,305	46,305	
Fund balance, March 31 \$	227,025	227,025	46,705	38,400



	General	Land and Building	Road	Improvement	
	Fund	Fund	Fund	Fund	Total
Assets					
Cash \$	238,428	48,679	114,914	-	402,021
Investments	63,590	58,663	-	113,075	235,328
Taxes receivable	5,714	-	-	-	5,714
Due from State	51,788				51,788
	359,520	107,342	114,914	113,075	694,851
		101,012			
Liabilities					
Accounts payable	6,720	-	-	-	6,720
Deposit payable	1,200	<u> </u>		<u> </u>	1,200
	7.000				7.000
	7,920	-			7,920
Fund Balance					
Restricted	-	_	73,864	-	73,864
Committed	-	107,342	41,050	113,075	261,467
Assigned	63,585	-	-	-	63,585
Unassigned	288,015				288,015
	054.000	407.040	444044	440.075	000 004
	351,600	107,342	114,914	113,075	686,931
\$	359,520	107,342	114,914	113,075	694,851

	_	General Fund	Land and Building	Road Fund	Improvement Fund	Total
Revenues:						
Taxes and penalties	\$	105,739	-	-	-	105,739
State-shared revenue		304,675	-	-	-	304,675
Charges for services		16,251	-	-	-	16,251
Interest		3,948	1,283	114	2,387	7,732
Hall rental		6,710	-	-	-	6,710
Other revenues	-	19,898				19,898
	-	457,221	1,283	114	2,387	461,005
Expenditures:						
Township board		3,408	-	-	-	3,408
Supervisor		19,607	-	-	-	19,607
Elections		11,629	-	-	-	11,629
Tax preparation		11,338	-	-	-	11,338
Assessor		25,634	-	-	-	25,634
Professional services		5,424	-	-	-	5,424
Clerk		29,138	-	-	-	29,138
Board of review		1,304	-	-	-	1,304
Treasurer		27,574	-	-	-	27,574
Building and grounds		22,136	-	-	-	22,136
Cemetery		35,928	-	-	-	35,928
General government		47,525	-	-	-	47,525
Emergency services		17,940	-	-	-	17,940
Planning Commission		875	-	_	_	875
Drains at large		4,482	-	_	_	4,482
Roads	_	146,348				146,348
	_	410,290				410,290
Excess (deficiency) of revenue	;					
over expensditures	-	46,931	1,283	114	2,387	50,715
Other financing sources (uses)						
operating transfer in (out)	_	(5,000)	5,000			
Excess of revenues and other sources over expenditures and						
other uses		41,931	6,283	114	2,387	50,715
Fund balance, April 1	_	309,669	101,059	114,800	110,688	636,216
Fund balance, March 31	\$	351,600	107,342	114,914	113,075	686,931



